

# North Country Emergency Medical Service

**Administrative Board Meeting**  
held at the Yacolt EMS Station  
300 W. Hoag St., Yacolt, Washington

**Thursday, May 26, 2022**

**2:00 p.m.**

## Agenda

### **HELD IN-PERSON, WITH HYBRID ONLINE OPTION**

**ROLL CALL/CALL MEETING TO ORDER** – Chair Bob Appling

**APPROVAL OF MINUTES** – March 24, 2022 regular meeting – *Board Action*

### **COMMUNICATIONS**

From the Board

Open Communications

*Interested individuals are invited to speak to the Board on any issue. Citizen comment guidelines are available upon request.*

### **EXECUTIVE SESSION**

- 1. Discussion of Employee Performance**

### **DISCUSSION**

- 1. Fargher Lake Station Status Update**
  - a. Bids
  - b. Interview with bidders
  - c. Funding sources
  - d. Alternatives
- 2. Safety Fair**
  - a. July 30, 2022 - 11:00 am to 3:00 pm

## NEW BUSINESS

1. **Payment of claims – Board Action**  
*Summary: Approve wages, benefits, and claims for March, April, and May 2022*
2. **Approval of submission, State Auditor’s Annual Reports – Board Action**  
*Summary: RCW 43.09.230 requires that every local government prepare and submit financial reports within one hundred fifty days after the close of each fiscal year. North Country EMS is required to prepare Schedule 01 – income & expense, Schedule 09 – liabilities, Schedule 15 - state grants, and Schedule 16 - federal grants along with Notes to Financial statements.*
3. **July Meeting – Board Action**  
*Summary: Approve July meeting / non-meeting*
4. **Resolution 2020-01-02 regular budget amendment to revise carry over and reduce excess levy transfer in – Board Action**  
*Summary: Staff Report 2017-05-01 states that the carry over balance in the Operating Fund over \$250,000 at year end be transferred to the Capital Reserve Fund. Request that the General Operating Fund Budget be amended to increase the beginning cash amount and reduce the transfer in from Excess Levy rather than transferring to Capital. This will ensure there are sufficient funds remaining in the Excess Levy fund for a fourth year. Transfer \$109,345.67 from Operating Fund to Capital Fund for year ending 2021.*

## OLD BUSINESS

1. **Open Board Positions**
  - a. Yacolt Rural
  - b. Clark County Council

## STAFF REPORT

1. Chief and training report – Shaun Ford
2. Operations report – Bryce Shirley
3. Logistics & VRT report – Dennis Madler
4. Financial report – Monica Hofstetter

**ADJOURNMENT** – Chair Bob Appling

**Next meeting: Thursday, July 28, 2022 at 2:00 p.m.**

12:57 PM  
05/17/22  
Cash Basis

North Country Emergency Medical Service  
**Balance Sheet**  
As of December 31, 2022

	<u>Dec 31, 22</u>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
6270 · NCEMS Operating Fund	550,967.51
6270IND · 6270 -102 \$3000 Petty cash	3,000.00
6270USB · 6270 -102 USB Imprest Account	5,384.14
6271 · Excess Levy Fund	1,195,149.40
6272 · Skamania Project	137,265.90
6273 · Capital Reserve Account	<u>3,200,590.01</u>
<b>Total Checking/Savings</b>	5,092,356.96
<b>Accounts Receivable</b>	
1200 · Accounts Receivable	<u>-766.96</u>
<b>Total Accounts Receivable</b>	<u>-766.96</u>
<b>Total Current Assets</b>	<u>5,091,590.00</u>
<b>TOTAL ASSETS</b>	<u><u>5,091,590.00</u></u>
<b>LIABILITIES &amp; EQUITY</b>	0.00

**North Country Emergency Medical Service**  
**Budget vs. Actual - North Country EMS**  
 January through December 2022

	Jan - Dec 22	Budget	\$ Over Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
3089100 · Beginning net cash & inv.	0.00	200,000.00	-200,000.00	0.0%
3111000 · Taxes				
3111001 · Property Tax Clark County	1,368,941.35	989,000.00	379,941.35	138.4%
3111002 · Property Tax Cowlitz County	78,119.09	155,616.00	-77,496.91	50.2%
3111003 · Property Tax Yacolt	38,291.45	73,000.00	-34,708.55	52.5%
3111004 · Property Tax Excess Levy	21,091.63			
3111050 · Admin Refund Clark	6.44			
<b>Total 3111000 · Taxes</b>	<b>1,506,449.96</b>	<b>1,217,616.00</b>	<b>288,833.96</b>	<b>123.7%</b>
3320000 · Federal Grants				
3329340 · GEMT	45,026.01			
<b>Total 3320000 · Federal Grants</b>	<b>45,026.01</b>			
3340000 · State Grants				
3340490 · Dept. of Health Grant	0.00	3,600.00	-3,600.00	0.0%
<b>Total 3340000 · State Grants</b>	<b>0.00</b>	<b>3,600.00</b>	<b>-3,600.00</b>	<b>0.0%</b>
3370000 · Local Grants, Entitlements				
3370004 · Local grant misc	0.00	2,500.00	-2,500.00	0.0%
<b>Total 3370000 · Local Grants, Entitlements</b>	<b>0.00</b>	<b>2,500.00</b>	<b>-2,500.00</b>	<b>0.0%</b>
3420000 · Charges for Goods and Services				
3422110 · Shared Employee Agreement	36,263.06	90,000.00	-53,736.94	40.3%
3422130 · FA / CPR Fee Receipts	300.00	1,500.00	-1,200.00	20.0%
3422140 · Tuition Charges - Other	0.00	2,500.00	-2,500.00	0.0%
3422160 · Speelyai Site Lease	0.00	3,250.00	-3,250.00	0.0%
<b>Total 3420000 · Charges for Goods and Services</b>	<b>36,563.06</b>	<b>97,250.00</b>	<b>-60,686.94</b>	<b>37.6%</b>
3426000 · Ambulance Transport Fees	248,113.02	577,886.00	-329,772.98	42.9%
3610000 · Miscellaneous Revenues				
3611000 · Investment Interest	2,185.95	4,000.00	-1,814.05	54.6%
3670000 · Contributions and Donations	996.00	3,000.00	-2,004.00	33.2%
3691000 · Sales of Surplus	1,578.00			
3699100 · Miscellaneous Income	717.07	1,000.00	-282.93	71.7%
<b>Total 3610000 · Miscellaneous Revenues</b>	<b>5,477.02</b>	<b>8,000.00</b>	<b>-2,522.98</b>	<b>68.5%</b>
3900000 · Other Financing Sources				
3951020 · DNRTimber Sales Cowlitz County	4,679.20			
3970000 · Operating Transfer In				
3970020 · Excess Levy transfer in	0.00	598,182.00	-598,182.00	0.0%
<b>Total 3970000 · Operating Transfer In</b>	<b>0.00</b>	<b>598,182.00</b>	<b>-598,182.00</b>	<b>0.0%</b>
<b>Total 3900000 · Other Financing Sources</b>	<b>4,679.20</b>	<b>598,182.00</b>	<b>-593,502.80</b>	<b>0.8%</b>
<b>Total Income</b>	<b>1,846,308.27</b>	<b>2,705,034.00</b>	<b>-858,725.73</b>	<b>68.3%</b>
<b>Gross Profit</b>	<b>1,846,308.27</b>	<b>2,705,034.00</b>	<b>-858,725.73</b>	<b>68.3%</b>
<b>Expense</b>				
5227010 · Salaries				
111 · Regular Salaries	649,775.93	1,640,000.00	-990,224.07	39.6%
111SH · Skamania Payroll	360.00			
<b>Total 5227010 · Salaries</b>	<b>650,135.93</b>	<b>1,640,000.00</b>	<b>-989,864.07</b>	<b>39.6%</b>
5227020 · Benefits				
211 · PERS	14,034.62			
212 · Social Security	48,424.36			
213 · LEOFF	26,527.93			
221 · Medical Insurance	105,125.42			

**North Country Emergency Medical Service  
Budget vs. Actual - North Country EMS  
January through December 2022**

	Jan - Dec 22	Budget	\$ Over Budget	% of Budget
222 · Industrial Insurance	16,758.38			
223 · OR State Withholding	0.25			
224 · Long Term Disability	1,796.54			
225 · Deferred Comp	1,150.00			
226 · Life Insurance	1,845.46			
227 · FSA Employer contribution	1,600.00			
228 · Long Term Care for T. McDowell	-706.03			
229 · Medical Expense Reimb Plan	3,500.00			
242 · Unemployment	2,507.70			
5227020 · Benefits - Other	0.00	578,000.00	-578,000.00	0.0%
<b>Total 5227020 · Benefits</b>	<b>222,564.63</b>	<b>578,000.00</b>	<b>-355,435.37</b>	<b>38.5%</b>
<b>5227030 · supplies</b>				
<b>310 · Admin. Supplies</b>				
313 · Education Supplies	0.00	7,000.00	-7,000.00	0.0%
314 · Maps, Books, Subscriptions	1,852.66	600.00	1,252.66	308.8%
315 · Office Supplies	973.03	3,500.00	-2,526.97	27.8%
<b>Total 310 · Admin. Supplies</b>	<b>2,825.69</b>	<b>11,100.00</b>	<b>-8,274.31</b>	<b>25.5%</b>
<b>320 · Operating Supplies</b>				
<b>321 · Course expenses</b>				
32110 · Course Expenses	1,647.93	4,000.00	-2,352.07	41.2%
32110EM · EMT-B Course				
32110b · Course Evaluators/Trainers	0.00	1,000.00	-1,000.00	0.0%
32110c · EMT Course Supplies	1,297.55			
<b>Total 32110EM · EMT-B Course</b>	<b>1,297.55</b>	<b>1,000.00</b>	<b>297.55</b>	<b>129.8%</b>
321 · Course expenses - Other	3,778.43			
<b>Total 321 · Course expenses</b>	<b>6,723.91</b>	<b>5,000.00</b>	<b>1,723.91</b>	<b>134.5%</b>
322 · Cleaning Supplies	1,963.77			
323 · Medical Supplies				
323-COV · Covid-19 Expenses	190.00			
323 · Medical Supplies - Other	31,783.85	90,750.00	-58,966.15	35.0%
<b>Total 323 · Medical Supplies</b>	<b>31,973.85</b>	<b>90,750.00</b>	<b>-58,776.15</b>	<b>35.2%</b>
324 · Food/Water	0.00	100.00	-100.00	0.0%
325 · FA / CPR / ACLS/ PALS Supplies	690.66	1,500.00	-809.34	46.0%
326 · Expendable Supplies - Equip.	-168.27	3,300.00	-3,468.27	-5.1%
327 · Computer Supplies	4,831.78	7,000.00	-2,168.22	69.0%
328 · Uniform Equipment / Supplies	659.71	10,000.00	-9,340.29	6.6%
329 · Other Operating Equipment	-5.66	2,500.00	-2,505.66	-0.2%
320 · Operating Supplies - Other	80.16			
<b>Total 320 · Operating Supplies</b>	<b>46,749.91</b>	<b>120,150.00</b>	<b>-73,400.09</b>	<b>38.9%</b>
<b>330 · Building Supplies</b>				
331 · Electrical	107.19	1,000.00	-892.81	10.7%
333 · Plumbing	4.39	1,000.00	-995.61	0.4%
334 · Building	-1,239.76	1,000.00	-2,239.76	-124.0%
330 · Building Supplies - Other	119.11			
<b>Total 330 · Building Supplies</b>	<b>-1,009.07</b>	<b>3,000.00</b>	<b>-4,009.07</b>	<b>-33.6%</b>
<b>350 · Equipment Supplies / Parts</b>				
351 · Vehicle Supplies, parts	4,632.52	4,500.00	132.52	102.9%
352 · Tires	0.00	7,000.00	-7,000.00	0.0%
353 · Radio Supplies\	200.42	6,000.00	-5,799.58	3.3%
355 · Other Equipment parts	-954.70			
359 · Equipment Supplies	732.04	20,000.00	-19,267.96	3.7%
350 · Equipment Supplies / Parts - Other	429.46			
<b>Total 350 · Equipment Supplies / Parts</b>	<b>5,039.74</b>	<b>37,500.00</b>	<b>-32,460.26</b>	<b>13.4%</b>
<b>360 · Gas, Diesel &amp; Oil</b>				
363 · Unleaded fuel	3,362.55	12,000.00	-8,637.45	28.0%

**North Country Emergency Medical Service  
Budget vs. Actual - North Country EMS  
January through December 2022**

	Jan - Dec 22	Budget	\$ Over Budget	% of Budget
364 · Diesel Fuel	10,300.68	18,000.00	-7,699.32	57.2%
366 · Propane	54.69			
360 · Gas, Diesel & Oil - Other	57.82			
<b>Total 360 · Gas, Diesel &amp; Oil</b>	<b>13,775.74</b>	<b>30,000.00</b>	<b>-16,224.26</b>	<b>45.9%</b>
390 · Misc. other expense	632.79			
<b>Total 5227030 · supplies</b>	<b>68,014.80</b>	<b>201,750.00</b>	<b>-133,735.20</b>	<b>33.7%</b>
410 · Professional Services				
411 · SH Indirect Expense	-519.70			
412 · Legal Services	204.00	2,000.00	-1,796.00	10.2%
419 · Other Professional Services	18,679.42	40,000.00	-21,320.58	46.7%
<b>Total 410 · Professional Services</b>	<b>18,363.72</b>	<b>42,000.00</b>	<b>-23,636.28</b>	<b>43.7%</b>
420 · Communications				
421 · Telephone	-416.29	5,000.00	-5,416.29	-8.3%
422 · Postage	354.49	2,600.00	-2,245.51	13.6%
423 · Radio Dispatch	15,988.00	36,000.00	-20,012.00	44.4%
424 · Mobile Phone / Cradlepoint	1,689.31	7,500.00	-5,810.69	22.5%
425 · Paging System Expense	0.00	450.00	-450.00	0.0%
426 · Internet	-8.02			
<b>Total 420 · Communications</b>	<b>17,607.49</b>	<b>51,550.00</b>	<b>-33,942.51</b>	<b>34.2%</b>
430 · Travel Expenses	0.00	4,000.00	-4,000.00	0.0%
440 · Advertising				
441 · Call for bids	0.00	500.00	-500.00	0.0%
<b>Total 440 · Advertising</b>	<b>0.00</b>	<b>500.00</b>	<b>-500.00</b>	<b>0.0%</b>
450 · Rental / Lease Agreement				
453 · Co-location fee at Yacolt	3,380.00	4,000.00	-620.00	84.5%
454 · Land & Building	0.00	6,600.00	-6,600.00	0.0%
450 · Rental / Lease Agreement - Other	312.00	250.00	62.00	124.8%
<b>Total 450 · Rental / Lease Agreement</b>	<b>3,692.00</b>	<b>10,850.00</b>	<b>-7,158.00</b>	<b>34.0%</b>
460 · Insurance				
461 · Bonds	0.00	314.60	-314.60	0.0%
462 · Building Insurance	0.00	18,000.00	-18,000.00	0.0%
463 · Equipment Insurance	28.00	8,250.00	-8,222.00	0.3%
464 · Liability Insurance	0.00	19,819.40	-19,819.40	0.0%
465 · Volunteer Pension	0.00	2,500.00	-2,500.00	0.0%
466 · Volunteer Medical / Disability	11,160.00	14,000.00	-2,840.00	79.7%
469 · Other Insurance	2,146.10			
<b>Total 460 · Insurance</b>	<b>13,334.10</b>	<b>62,884.00</b>	<b>-49,549.90</b>	<b>21.2%</b>
470 · Public Utility Service				
471 · Utilities	4,886.18	17,000.00	-12,113.82	28.7%
472 · Garbage	487.94	2,200.00	-1,712.06	22.2%
474 · Cable/Network TV	429.74	2,000.00	-1,570.26	21.5%
475 · Medical waste	135.33	400.00	-264.67	33.8%
476 · Water & Sewer	2,589.39	1,700.00	889.39	152.3%
<b>Total 470 · Public Utility Service</b>	<b>8,528.58</b>	<b>23,300.00</b>	<b>-14,771.42</b>	<b>36.6%</b>
480 · Contract Repairs & Maintenance				
481 · Building Repair/Maintenance	3,609.59	3,500.00	109.59	103.1%
482 · Equipment Repair/Maintenance	3,776.75	16,000.00	-12,223.25	23.6%
483 · Grounds Repair/Maintenance	653.09	500.00	153.09	130.6%
484 · Radio Repair/Maintenance	0.00	1,000.00	-1,000.00	0.0%
485 · Vehicle Repair/Maintenance	12,244.32	30,000.00	-17,755.68	40.8%
487 · Computer Software Support	4,001.49	18,500.00	-14,498.51	21.6%
488 · Computer Repair/Maintenance	180.00	1,500.00	-1,320.00	12.0%

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05/17/22

Cash Basis

**North Country Emergency Medical Service**  
**Budget vs. Actual - North Country EMS**  
January through December 2022

	<u>Jan - Dec 22</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
<b>Total 480 · Contract Repairs &amp; Maintenance</b>	24,465.24	71,000.00	-46,534.76	34.5%
<b>490 · Miscellaneous</b>				
<b>491 · Association Dues</b>	1,129.57	3,700.00	-2,570.43	30.5%
<b>492 · Election Fees</b>	7,044.50			
<b>493.5 · Appreciation Dinner</b>	68.92	2,500.00	-2,431.08	2.8%
<b>495 · Taxes &amp; Assessments</b>	298.85	4,500.00	-4,201.15	6.6%
<b>496 · Tuition &amp; Registration</b>	197.00	8,000.00	-7,803.00	2.5%
<b>499 · Misc., Insurance refunds</b>	674.84	500.00	174.84	135.0%
<b>Total 490 · Miscellaneous</b>	<u>9,413.68</u>	<u>19,200.00</u>	<u>-9,786.32</u>	<u>49.0%</u>
<b>Total Expense</b>	<u>1,036,120.17</u>	<u>2,705,034.00</u>	<u>-1,668,913.83</u>	<u>38.3%</u>
<b>Net Ordinary Income</b>	<u>810,188.10</u>	<u>0.00</u>	<u>810,188.10</u>	<u>100.0%</u>
<b>Net Income</b>	<u><u>810,188.10</u></u>	<u><u>0.00</u></u>	<u><u>810,188.10</u></u>	<u><u>100.0%</u></u>

**North Country Emergency Medical Service  
Budget vs. Actual - Skamania Project  
January through December 2022**

	Jan - Dec 22	Budget	\$ Over Bud...	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
3320000 · Federal Grants				
3321070 · Title 3 Grant County Projects	0.00	67,000.00	-67,000.00	0.0%
<b>Total 3320000 · Federal Grants</b>	0.00	67,000.00	-67,000.00	0.0%
3331000 · Federal Indirect Grant Dept Agr	5,110.78			
3420000 · Charges for Goods and Services				
3422100 · Emergency Medical Services	0.00	10,000.00	-10,000.00	0.0%
<b>Total 3420000 · Charges for Goods and Services</b>	0.00	10,000.00	-10,000.00	0.0%
3426000 · Ambulance Transport Fees	0.00	500.00	-500.00	0.0%
3610000 · Miscellaneous Revenues				
3611000 · Investment Interest	268.33	500.00	-231.67	53.7%
<b>Total 3610000 · Miscellaneous Revenues</b>	268.33	500.00	-231.67	53.7%
<b>Total Income</b>	5,379.11	78,000.00	-72,620.89	6.9%
<b>Gross Profit</b>	5,379.11	78,000.00	-72,620.89	6.9%
<b>Expense</b>				
5227010 · Salaries				
111SH · Skamania Payroll	1,124.25	42,000.00	-40,875.75	2.7%
<b>Total 5227010 · Salaries</b>	1,124.25	42,000.00	-40,875.75	2.7%
5227020 · Benefits	0.00	10,000.00	-10,000.00	0.0%
5227030 · supplies				
320 · Operating Supplies				
323 · Medical Supplies	-0.58	1,500.00	-1,500.58	-0.0%
326 · Expendable Supplies - Equip.	0.00	150.00	-150.00	0.0%
328 · Uniform Equipment / Supplies	0.00	800.00	-800.00	0.0%
329 · Other Operating Equipment	0.00	100.00	-100.00	0.0%
<b>Total 320 · Operating Supplies</b>	-0.58	2,550.00	-2,550.58	-0.0%
330 · Building Supplies	0.00	1,000.00	-1,000.00	0.0%
350 · Equipment Supplies / Parts				
351 · Vehicle Supplies, parts	0.00	500.00	-500.00	0.0%
352 · Tires	0.00	200.00	-200.00	0.0%
353 · Radio Supplies\	0.00	500.00	-500.00	0.0%
359 · Equipment Supplies	0.00	2,000.00	-2,000.00	0.0%
<b>Total 350 · Equipment Supplies / Parts</b>	0.00	3,200.00	-3,200.00	0.0%
360 · Gas, Diesel & Oil	0.00	4,000.00	-4,000.00	0.0%
<b>Total 5227030 · supplies</b>	-0.58	10,750.00	-10,750.58	-0.0%
410 · Professional Services				
411 · SH Indirect Expense	623.62	17,000.00	-16,376.38	3.7%
419 · Other Professional Services	2,465.00			
410 · Professional Services - Other	0.00	5,000.00	-5,000.00	0.0%
<b>Total 410 · Professional Services</b>	3,088.62	22,000.00	-18,911.38	14.0%
450 · Rental / Lease Agreement	0.00	2,600.00	-2,600.00	0.0%
460 · Insurance	0.00	3,400.00	-3,400.00	0.0%
480 · Contract Repairs & Maintenance	0.00	3,000.00	-3,000.00	0.0%
490 · Miscellaneous	0.00	100.00	-100.00	0.0%
<b>Total Expense</b>	4,212.29	93,850.00	-89,637.71	4.5%



12:57 PM  
05/17/22  
Cash Basis

**North Country Emergency Medical Service  
Budget vs. Actual - Skamania Project  
January through December 2022**

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	<u>Jan - Dec 22</u>	<u>Budget</u>	<u>\$ Over Bud...</u>	<u>% of Budget</u>
Net Ordinary Income	1,166.82	-15,850.00	17,016.82	-7.4%
Net Income	<u>1,166.82</u>	<u>-15,850.00</u>	<u>17,016.82</u>	<u>-7.4%</u>

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05/17/22

Cash Basis

**North Country Emergency Medical Service**  
**Budget vs Actual Capital Outlay Fund**  
 January through December 2022

	Jan - Dec 22	Budget
<b>Ordinary Income/Expense</b>		
<b>Income</b>		
3111000 · Taxes		
311199 · Land Use Tax	0.01	
<b>Total 3111000 · Taxes</b>	<b>0.01</b>	
3320000 · Federal Grants		
3329340 · GEMT	87,837.63	250,000.00
<b>Total 3320000 · Federal Grants</b>	<b>87,837.63</b>	<b>250,000.00</b>
3370000 · Local Grants, Entitlements		
3370006 · Forest Excise Tax Clark County	0.00	10,000.00
3370006 · Forest Excise Tax Cowlitz Cty	840.06	
3370008 · DNR/Timber Sales Clark County	5,339.72	
3370009 · DNR/Timber Sales Cowlitz County	77.75	
<b>Total 3370000 · Local Grants, Entitlements</b>	<b>6,257.53</b>	<b>10,000.00</b>
3610000 · Miscellaneous Revenues		
3611000 · Investment Interest	4,467.02	10,000.00
<b>Total 3610000 · Miscellaneous Revenues</b>	<b>4,467.02</b>	<b>10,000.00</b>
3900000 · Other Financing Sources		
3951010 · DNRTimber Sales Clark County	0.00	80,000.00
<b>Total 3900000 · Other Financing Sources</b>	<b>0.00</b>	<b>80,000.00</b>
<b>Total Income</b>	<b>98,562.19</b>	<b>350,000.00</b>
<b>Gross Profit</b>	<b>98,562.19</b>	<b>350,000.00</b>
<b>Expense</b>		
440 · Advertising		
441 · Call for bids	288.07	
<b>Total 440 · Advertising</b>	<b>288.07</b>	
5942260 · Capital Outlay		
652 · Farger Lake Progect	27,267.54	
620 · Building Outlay	0.00	2,033,000.00
640 · Equipment Outlay		
645 · Transportation Equipment	32,163.73	
640 · Equipment Outlay - Other	0.00	57,500.00
<b>Total 640 · Equipment Outlay</b>	<b>32,163.73</b>	<b>57,500.00</b>
<b>Total 5942260 · Capital Outlay</b>	<b>59,431.27</b>	<b>2,090,500.00</b>
<b>Total Expense</b>	<b>59,719.34</b>	<b>2,090,500.00</b>
<b>Net Ordinary Income</b>	<b>38,842.85</b>	<b>-1,740,500.00</b>
<b>Net Income</b>	<b>38,842.85</b>	<b>-1,740,500.00</b>

**North Country Emergency Medical Service  
 Budget vs Actual Capital Outlay Fund  
 January through December 2022**

	<u>\$ Over Budget</u>	<u>% of Budget</u>
<b>Ordinary Income/Expense</b>		
<b>Income</b>		
<b>3111000 · Taxes</b>		
311199 · Land Use Tax		
<b>Total 3111000 · Taxes</b>		
<b>3320000 · Federal Grants</b>		
3329340 · GEMT	-162,162.37	35.1%
<b>Total 3320000 · Federal Grants</b>	-162,162.37	35.1%
<b>3370000 · Local Grants, Entitlements</b>		
3370005 · Forest Excise Tax Clark County	-10,000.00	0.0%
3370006 · Forest Excise Tax Cowlitz Cty		
3370008 · DNR/Timber Sales Clark County		
3370009 · DNR/Timber Sales Cowlitz County		
<b>Total 3370000 · Local Grants, Entitlements</b>	-3,742.47	62.6%
<b>3610000 · Miscellaneous Revenues</b>		
3611000 · Investment Interest	-5,532.98	44.7%
<b>Total 3610000 · Miscellaneous Revenues</b>	-5,532.98	44.7%
<b>3900000 · Other Financing Sources</b>		
3951010 · DNRTimber Sales Clark County	-80,000.00	0.0%
<b>Total 3900000 · Other Financing Sources</b>	-80,000.00	0.0%
<b>Total Income</b>	-251,437.81	28.2%
<b>Gross Profit</b>	-251,437.81	28.2%
<b>Expense</b>		
<b>440 · Advertising</b>		
441 · Call for bids		
<b>Total 440 · Advertising</b>		
<b>5942260 · Capital Outlay</b>		
652 · Farger Lake Progect		
620 · Building Outlay	-2,033,000.00	0.0%
640 · Equipment Outlay		
645 · Transportation Equipment		
640 · Equipment Outlay - Other	-57,500.00	0.0%
<b>Total 640 · Equipment Outlay</b>	-25,336.27	55.9%
<b>Total 5942260 · Capital Outlay</b>	-2,031,068.73	2.8%
<b>Total Expense</b>	-2,030,780.66	2.9%
<b>Net Ordinary Income</b>	1,779,342.85	-2.2%
<b>Net Income</b>	<b>1,779,342.85</b>	<b>-2.2%</b>

**North Country Emergency Medical Service  
Budget vs Actual Capital Outlay Fund  
January through December 2022**

	Jan - Dec 22	Budget	\$ Over Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
3111000 · Taxes				
311199 · Land Use Tax	0.01			
<b>Total 3111000 · Taxes</b>	<b>0.01</b>			
3320000 · Federal Grants				
3329340 · GEMT	87,837.63	250,000.00	-162,162.37	35.1%
<b>Total 3320000 · Federal Grants</b>	<b>87,837.63</b>	<b>250,000.00</b>	<b>-162,162.37</b>	<b>35.1%</b>
3370000 · Local Grants, Entitlements				
3370005 · Forest Excise Tax Clark County	0.00	10,000.00	-10,000.00	0.0%
3370006 · Forest Excise Tax Cowlitz Cty	840.06			
3370008 · DNR/Timber Sales Clark County	5,339.72			
3370009 · DNR/Timber Sales Cowlitz County	77.75			
<b>Total 3370000 · Local Grants, Entitlements</b>	<b>6,257.53</b>	<b>10,000.00</b>	<b>-3,742.47</b>	<b>62.6%</b>
3610000 · Miscellaneous Revenues				
3611000 · Investment Interest	4,467.02	10,000.00	-5,532.98	44.7%
<b>Total 3610000 · Miscellaneous Revenues</b>	<b>4,467.02</b>	<b>10,000.00</b>	<b>-5,532.98</b>	<b>44.7%</b>
3900000 · Other Financing Sources				
3951010 · DNRTimber Sales Clark County	0.00	80,000.00	-80,000.00	0.0%
<b>Total 3900000 · Other Financing Sources</b>	<b>0.00</b>	<b>80,000.00</b>	<b>-80,000.00</b>	<b>0.0%</b>
<b>Total Income</b>	<b>98,562.19</b>	<b>350,000.00</b>	<b>-251,437.81</b>	<b>28.2%</b>
<b>Gross Profit</b>	<b>98,562.19</b>	<b>350,000.00</b>	<b>-251,437.81</b>	<b>28.2%</b>
<b>Expense</b>				
440 · Advertising				
441 · Call for bids	288.07			
<b>Total 440 · Advertising</b>	<b>288.07</b>			
5942260 · Capital Outlay				
652 · Farger Lake Progect	27,267.54			
620 · Building Outlay	0.00	2,033,000.00	-2,033,000.00	0.0%
640 · Equipment Outlay				
645 · Transportation Equipment	32,163.73			
640 · Equipment Outlay - Other	0.00	57,500.00	-57,500.00	0.0%
<b>Total 640 · Equipment Outlay</b>	<b>32,163.73</b>	<b>57,500.00</b>	<b>-25,336.27</b>	<b>55.9%</b>
<b>Total 5942260 · Capital Outlay</b>	<b>59,431.27</b>	<b>2,090,500.00</b>	<b>-2,031,068.73</b>	<b>2.8%</b>
<b>Total Expense</b>	<b>59,719.34</b>	<b>2,090,500.00</b>	<b>-2,030,780.66</b>	<b>2.9%</b>
<b>Net Ordinary Income</b>	<b>38,842.85</b>	<b>-1,740,500.00</b>	<b>1,779,342.85</b>	<b>-2.2%</b>
<b>Net Income</b>	<b>38,842.85</b>	<b>-1,740,500.00</b>	<b>1,779,342.85</b>	<b>-2.2%</b>